UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): March 3, 2021

Dine Brands Global, Inc. (Exact Name of Registrant as Specified in Charter)

001-15283 (Commission File No.)

95-3038279 (I.R.S. Employer Identification No.)

450 North Brand Boulevard, Glendale, California (Address of principal executive offices)		91203-2306 (Zip Code)
	(818) 240-6055 (Registrant's telephone number, inclu	ıding area code)
		<u></u>
Check the appropriate box below if the ollowing provisions (see General Inst		satisfy the filing obligation of the Registrant under any of the
Written communications pursual	nt to Rule 425 under the Securities Act (17 CFF	₹ 230.425)
Soliciting material pursuant to R	ule 14a-12 under the Exchange Act (17 CFR 2	40.14a-12)
Pre-commencement communica	tions pursuant to Rule 14d-2(b) under the Exch	ange Act (17 CFR 240.14d-2(b))
Pre-commencement communica	tions pursuant to Rule 13e-4(c) under the Exch	ange Act (17 CFR 240.13e-4(c))
ecurities registered pursuant to Section	on 12(b) of the Act:	
Title of each class	Trading symbol(s)	Name of each exchange on which registered
Common Stock, \$.01 Par V	alue DIN	New York Stock Exchange
	gistrant is an emerging growth company as def se Exchange Act of 1934 (§240.12b of this chap	ined in Rule 405 of the Securities Act of 1933 (§230.405 of this ster).
Emerging growth company \square		
	ate by check mark if the registrant has elected r	not to use the extended transition period for complying with any

Item 7.01. Regulation FD Disclosure.

On March 3, 2021, certain officers of Dine Brands Global, Inc. will participate in the Raymond James & Associates 42nd Annual Institutional Investors Conference. A copy of the investor presentation to be used is attached to this Current Report on Form 8-K as Exhibit 99.1 and is also available in the "Investors" section of the Corporation's website at www.dinebrands.com.

The information contained in this Item 7.01, including the related information set forth in the press release attached hereto as an Exhibit and incorporated by reference herein, is being "furnished" and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934 ("Exchange Act") or otherwise. The information in this Item 7.01 shall not be incorporated by reference into any registration statement or other document pursuant to the Securities Act of 1933, as amended, or into any filing or other document pursuant to the Exchange Act, except as otherwise expressly stated in any such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number

Description

99.1 <u>Investor Presentation</u>

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: March 3, 2021

DINE BRANDS GLOBAL, INC.

By: /s/ Allison Hall
Allison Hall
Interim Chief Financial Officer



INVESTOR PRESENTATION MARCH 3, 2021

DINE BRANDS

GLOBAL INC.DISCLOSURES

"Dine Brands", "Company", "us" and "our" refer to Dine Brands Global, Inc. and its direct and indirect subsidiaries. The content of this presentation is as of March 3, 2021. The Company assumes no obligation to update or supplement this information. Statements contained in this presentation may constitute forward-looking statements within the meaning of Section 278 of the Securities Act of 1934, as amended, and Section 218 of the Securities Exchange Act of 1934, as amended. You can identify these forward-looking statements by words such as "may," "will," "would," "should," "could," "expect," "anticipate," "believe," "estimate," "intend," "plan," "goal" and other similar expressions. These statements involve known and unknown risks, uncertainties and other factors, which may cause actual results to be materially different from those expressed or implicit in such statements. These factors include, but are not limited to: uncertainty regarding the duration and severity of the ongoing COVID-19 pandemic and its ultimate impact on the Company; the effectiveness of related containment measures; general economic conditions, our level of indebtedness; compliance with the terms of our securitized debt; our ability to refinance our current indebtedness or obtain additional financing; our dependence on information technology, potential cyber incidents; the implementation of restaurant development plans; our dependence on our franchisees; our franchisees' and other licensees' compliance with our quality standards and trademark usage; general risks associated with the restaurant industry; potential harm to our brands' reputation; possible future impairment charges; the effects of tax reform; trading volatility and fluctuations in the price of our stock; successfulimplementation of our business strategy, the availability of suitable locations for new restaurants; shortages or interruptions in the supply or delivery of products from third parties or availability of suitable locations for new restaurants; shortages or interrup



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HIGHLIGHTS

- During a very challenging year our franchisees, team members and restaurant teams rose to the challenge.
- lowering capital spending.
- capabilities and further supported people, training and restaurant operations.

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FISCAL YEAR 2020

FISCAL 2020: COMPANY SUMMARY

OPERATING EBITDA

\$159M⁽¹⁾

Compared to \$273.5M for 2019

TOTAL REVENUE

\$689M

Compared to \$910M for 2019

FISCAL 2020: BRAND SUMMARY

FREE CASH FLOW

\$107M⁽¹⁾

Compared to \$155.2M for 2019

RESTAURANT SALES



OFF-PREMISE SALES Applebees HOP 133.3% 130.4%

Decreases mainly due to a significant decrease in guest traffic due to government measures to stem the spread of COVID-19 leading to declines in both revenues and gross profit.

INNOVATION

Burritos & Bowls Cosmic Wings Fly By

Meaningful

off-premise relevance at both brands

Note: Units and system-wide sales represent global figures. (1)See Appendix for Adjusted EBITDA and Adjusted Free Cash Flow reconciliations.

(2) June 15, 2020 issue of Nation's Restaurant News

MARCH 3, 2021

ІНОР

Applebees

Founded 1958 Founded 1980

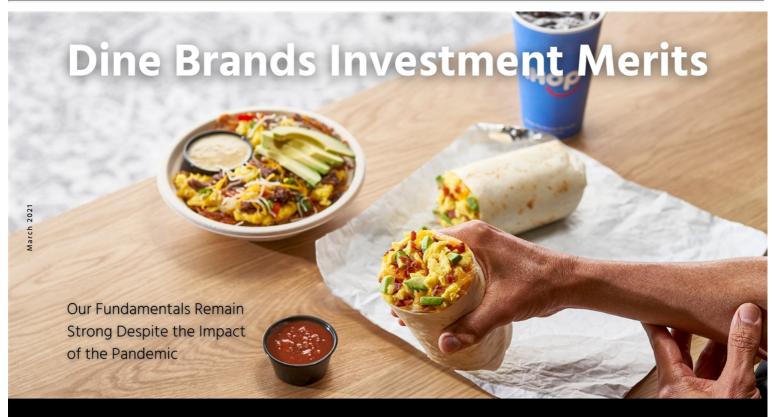
Total Restaurants

In system-wide sales as of 2020

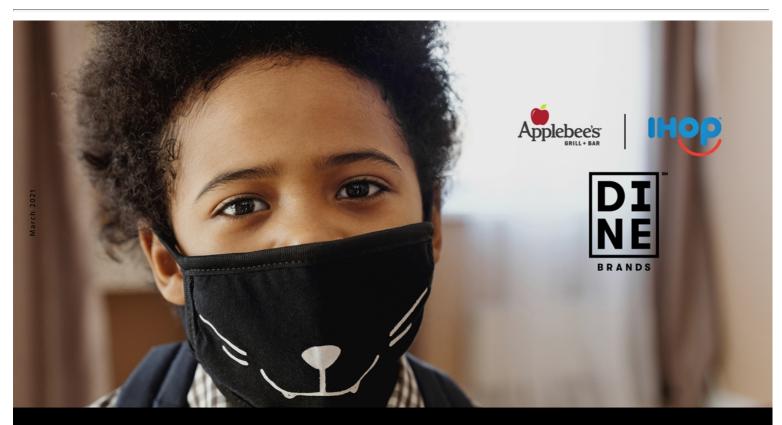
In U.S. Family and Casual dining

Asset-light franchised business model with significant scale

Key Markets: Canada, Latin America, Mexico, Middle East











Adjusted EBITDA Reconciliation

Reconciliation of Net (Loss) to Adjusted EBITDA

	Twelve Month Period Ended January 3,
(\$ in millions)	2021
Reconciliations:	
Net (Loss) Income, as reported	(\$104.0)
Impairment and closure charges	\$132.6
Interest charges on finance leases	\$6.6
All other interest charges	\$70.3
Income tax provision (benefit)	(\$4.6)
Depreciation and amortization	\$42.8
Non-cash stock-based compensation	1 \$12.5
Loss on Extinguishment of Debt	
(Gain) loss on disposition of assets	\$2.1

Source: Dine Brands Global, Inc. data

Other

Adjusted EBITDA

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MARCH 3, 2021

\$0.4

\$158.7



Adjusted Free Cash Flow Reconciliation

Reconciliation of Cash Provided by Operating Activities to Adjusted Free Cash Flow

(\$ in millions)	Fiscal Year 2021
Cash flows provided by operating activities	\$96.5
Receipts from notes and equipment contracts receivable	\$21.0
Net additions to property and equipment	(\$10.9)
Adjusted free cash flow	\$106.6

Source: Dine Brands Global, Inc. data

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